#### Translation

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## Summary of Consolidated Financial Results for the Six Months Ended November 30, 2021 (Based on Japanese GAAP)

January 11, 2022

| Company name:            | Sanko Gosei Ltd.                                |                           |                        |
|--------------------------|---|---------------------------|------------------------|
| Stock exchange listing:  | : Tokyo   |                           |                        |
| Stock code:              | 7888 URL http://www.sankogosei.c                | co.jp                     |                        |
| Representative:          | Representative Director/President               | Kenso Kuroda              |                        |
| Inquiries:               | Director/Executive Officer                      | Akira Serikawa            | TEL 0763-52-7105       |
| Scheduled date to file ( | Quarterly Securities Report:                    | January 13, 2022          |                        |
| Scheduled date to com    | mence dividend payments:                        | January 31, 2022          |                        |
| Preparation of supplem   | entary material on quarterly financial results: | Yes                       |                        |
| Holding of quarterly fin | nancial results meeting:                        | Yes (for institutional in | nvestors and analysts) |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended November 30, 2021 (from June 1, 2021 to November 30, 2021) (1) Consolidated operating results (cumulative) Percentages indicate year-on-year changes

| (1) Consolidated operating results (cumulative) |                 |       |                                  |        |                 |   |                 |        |
|---|-----------------|-------|----------------------------------|--------|-----------------|---|-----------------|--------|
|   | Net sales       |       | Operating profit Ordinary profit |        | ofit            | Profit attributable to owners of parent |                 |        |
|   | Millions of yen | %     | Millions of yen                  | %      | Millions of yen | %                                       | Millions of yen | %      |
| Six months ended November 30, 2021              | 29,188          | 9.2   | 825                              | (41.0) | 732             | (40.8)                                  | 610             | (18.0) |
| Six months ended November 30, 2020              | 26,738          | (7.4) | 1,399                            | 118.5  | 1,238           | 252.3                                   | 744             | 198.1  |

|                                    | Earnings per share | Diluted earnings per share |
|------------------------------------|--------------------|----------------------------|
|                                    | Yen                | Yen                        |
| Six months ended November 30, 2021 | 20.02              | -                          |
| Six months ended November 30, 2020 | 24.41              | -                          |

#### (2) Consolidated financial position

|                         | Total assets    | Net assets      | Equity ratio | Net assets per share |
|-------------------------|-----------------|-----------------|--------------|----------------------|
|                         | Millions of yen | Millions of yen | %            | Yen                  |
| As of November 30, 2021 | 57,726          | 21,059          | 35.8         | 678.32               |
| As of May 31, 2021      | 56,633          | 20,649          | 35.8         | 665.56               |

### 2. Cash dividends

|                                     |                 | Annual dividends per share       1st quarter-end     2nd quarter-end     3rd quarter-end     Fiscal year-end     Total |     |      |       |  |  |  |
|-------------------------------------|-----------------|--|-----|------|-------|--|--|--|
|                                     | 1st quarter-end |  |     |      |       |  |  |  |
|                                     | Yen             | Yen  | Yen | Yen  | Yen   |  |  |  |
| Year ended May 31, 2021             | -               | 4.00   | -   | 7.00 | 14.00 |  |  |  |
| Year ending May 31, 2022            | -               | 7.00   |     |      |       |  |  |  |
| Year ending May 31, 2022 (Forecast) |                 |  | _   | 7.00 | 14.00 |  |  |  |

## 3. Forecast of consolidated financial results for the year ending May 31, 2022 (from June 1, 2021 to May 31, 2022)

| Percentages indicate year-on-year changes |                 |     |                                  |      |   |      |                 |                    |       |
|---|-----------------|-----|----------------------------------|------|---|------|-----------------|--------------------|-------|
|   | Net sales       |     | Operating profit Ordinary profit |      | Operating profit Ordinary profit Profit attributable to<br>owners of parent |      |                 | Earnings per share |       |
|   | Millions of yen | %   | Millions of yen                  | %    | Millions of yen   | %    | Millions of yen | %                  | Yen   |
| Full year                                 | 60,000          | 8.8 | 2,900                            | 20.3 | 2,700   | 38.4 | 1,800           | 38.2               | 59.05 |

| 4. Notes   |                             |                                   |                 |                   |
|--|-----------------------------|-----------------------------------|-----------------|-------------------|
| <ol> <li>Changes in significant subsidiaries during the six months ended November 30, 2021<br/>(changes in specified subsidiaries resulting in the change in scope of consolidation):</li> </ol> |                             |                                   |                 |                   |
| (2) Application of special accounting methods f  | or preparing quarterly cons | solidated financial statements:   | Yes             |                   |
| (3) Changes in accounting policies, changes in a   | accounting estimates, and r | restatement of prior period finan | cial statements | 5                 |
| Changes in accounting policies due to revis  | sions to accounting standar | ds and other regulations:         | Yes             |                   |
| Changes in accounting policies due to other reasons:   |                             |                                   |                 |                   |
| Changes in accounting estimates:   |                             |                                   | No              |                   |
| Restatement of prior period financial stater   | nents:                      |                                   | No              |                   |
| (4) Number of issued shares (common shares)  |                             |                                   |                 |                   |
| Total number of issued shares at the end of  | the period (including treas | sury shares)                      |                 |                   |
| As of November 30, 2021  | 30,688,569 shares           | As of May 31, 2021                | 1               | 30,688,569 shares |
| Number of treasury shares at the end of the  | period                      |                                   |                 |                   |
| As of November 30, 2021  | 204,749 shares              | As of May 31, 2021                |                 | 204,696 shares    |
| Average number of shares during the perio  | d (cumulative from the beg  | ginning of the fiscal year)       |                 |                   |

| Six months ended November 30, 2021 |  | 30,483,854 shares | Six months ended November 30, 2020 | ,<br>1<br> | 30,483,932 shares |
|------------------------------------|--|-------------------|------------------------------------|------------|-------------------|
|------------------------------------|--|-------------------|------------------------------------|------------|-------------------|

# Quarterly consolidated financial statements Consolidated balance sheets

|  |                    | (Millions of yen)       |
|--|--------------------|-------------------------|
|  | As of May 31, 2021 | As of November 30, 2021 |
| Assets                                 |                    |                         |
| Current assets                         |                    |                         |
| Cash and deposits                      | 8,079              | 7,88                    |
| Notes and accounts receivable - trade  | 13,814             | 14,52                   |
| Merchandise and finished goods         | 1,716              | 2,30                    |
| Work in process                        | 4,096              | 2,999                   |
| Raw materials and supplies             | 1,102              | 1,26.                   |
| Other                                  | 1,648              | 2,61                    |
| Allowance for doubtful accounts        | (0)                | (                       |
| Total current assets                   | 30,457             | 31,58                   |
| Non-current assets                     |                    |                         |
| Property, plant and equipment          |                    |                         |
| Buildings and structures, net          | 8,137              | 7,89                    |
| Machinery, equipment and vehicles, net | 8,728              | 8,64                    |
| Tools, furniture and fixtures, net     | 1,510              | 1,52                    |
| Land                                   | 5,139              | 4,85                    |
| Construction in progress               | 1,637              | 2,16                    |
| Total property, plant and equipment    | 25,152             | 25,07                   |
| Intangible assets                      |                    |                         |
| Goodwill                               | 123                | 11                      |
| Other                                  | 374                | 41                      |
| Total intangible assets                | 497                | 52                      |
| Investments and other assets           |                    |                         |
| Investment securities                  | 18                 | 1                       |
| Other                                  | 507                | 52                      |
| Total investments and other assets     | 525                | 53                      |
| Total non-current assets               | 26,176             | 26,13                   |
| Total assets                           | 56,633             | 57,72                   |

|  |                    | (Millions of yen)       |
|--|--------------------|-------------------------|
|  | As of May 31, 2021 | As of November 30, 2021 |
| Liabilities  |                    |                         |
| Current liabilities  |                    |                         |
| Notes and accounts payable - trade                                   | 7,398              | 7,202                   |
| Electronically recorded obligations - operating                      | 2,589              | 2,197                   |
| Short-term borrowings  | 5,820              | 6,325                   |
| Current portion of long-term borrowings                              | 1,984              | 1,874                   |
| Current portion of bonds payable                                     | 75                 | -                       |
| Income taxes payable   | 447                | 309                     |
| Provision for bonuses  | 176                | 165                     |
| Provision for bonuses for directors (and other officers)             | 44                 | -                       |
| Other  | 4,946              | 5,791                   |
| Total current liabilities  | 23,481             | 23,865                  |
| Non-current liabilities  |                    |                         |
| Long-term borrowings   | 7,577              | 8,06                    |
| Provision for retirement benefits for directors (and other officers) | 23                 | 18                      |
| Retirement benefit liability   | 865                | 83.                     |
| Other  | 4,035              | 3,88                    |
| Total non-current liabilities  | 12,501             | 12,80                   |
| Total liabilities  | 35,983             | 36.66                   |
| Net assets   | 55,985             | 50,00                   |
|  |                    |                         |
| Shareholders' equity   | 4 008              | 4.00                    |
| Share capital  | 4,008              | 4,00<br>4,07            |
| Capital surplus<br>Retained earnings                                 | 4,071<br>13,344    | 4,07                    |
| Treasury shares  | (43)               |                         |
| -  |                    | (4:                     |
| Total shareholders' equity   | 21,381             | 21,775                  |
| Accumulated other comprehensive income                               |                    |                         |
| Valuation difference on available-for-sale securities                | (2)                | ()                      |
| Remeasurements of defined benefit plans                              | (278)              | (24                     |
| Foreign currency translation adjustment                              | (810)              | (852                    |
| Total accumulated other comprehensive income                         | (1,092)            | (1,10                   |
| Non-controlling interests  | 360                | 38                      |
| Total net assets   | 20,649             | 21,059                  |
| Total liabilities and net assets                                     | 56,633             | 57,726                  |

## Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

### Consolidated statements of income (cumulative)

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Six months ended  | Six months ended  |
|   | November 30, 2020 | November 30, 2021 |
| Net sales   | 26,738            | 29,188            |
| Cost of sales   | 22,415            | 25,085            |
| Gross profit  | 4,322             | 4,103             |
| Selling, general and administrative expenses              | 2,923             | 3,278             |
| Operating profit  | 1,399             | 825               |
| Non-operating income                                      |                   |                   |
| Interest and dividend income                              | 11                | 6                 |
| Rental income   | 33                | 32                |
| Subsidies for employment adjustment                       | 105               | 27                |
| Foreign exchange gains                                    | _                 | 26                |
| Other   | 25                | 54                |
| Total non-operating income                                | 176               | 148               |
| Non-operating expenses                                    |                   |                   |
| Interest expenses   | 190               | 202               |
| Foreign exchange losses                                   | 71                | -                 |
| Loss on Derivative  | 44                | 19                |
| Other   | 31                | 19                |
| Total non-operating expenses                              | 337               | 241               |
| Ordinary profit   | 1,238             | 732               |
| Extraordinary income                                      |                   |                   |
| Gain on sale of non-current assets                        | 3                 | 169               |
| Gain on sale of investment securities                     | 1                 | -                 |
| National subsidies  | 85                | -                 |
| Total extraordinary income                                | 90                | 169               |
| Extraordinary losses                                      |                   |                   |
| Loss on retirement of non-current assets                  | 30                | 42                |
| Loss on sale of non-current assets                        | 3                 | 4                 |
| Extra retirement payments                                 | 11                | -                 |
| Loss on tax purpose reduction entry of non-current assets | 85                | -                 |
| Total extraordinary losses                                | 130               | 46                |
| Profit before income taxes                                | 1,197             | 855               |
| Income taxes  | 491               | 220               |
| Profit  | 705               | 634               |
| Profit (loss) attributable to non-controlling interests   | (38)              | 23                |
| Profit attributable to owners of parent                   | 744               | 610               |

### Consolidated statements of comprehensive income (cumulative)

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Six months ended  | Six months ended  |
|   | November 30, 2020 | November 30, 2021 |
| Profit  | 705               | 634               |
| Other comprehensive income                            |                   |                   |
| Valuation difference on available-for-sale securities | 0                 | (0)               |
| Foreign currency translation adjustment               | 137               | (44)              |
| Remeasurements of defined benefit plans, net of tax   | 31                | 33                |
| Total other comprehensive income                      | 169               | (11)              |
| Comprehensive income                                  | 875               | 623               |
| Comprehensive income attributable to                  |                   |                   |
| Comprehensive income attributable to owners of parent | 925               | 602               |
| Comprehensive income attributable to non-controlling  | (50)              | 20                |
| interests   | (50)              | 20                |

### Consolidated statements of cash flows

|  |                                       | (Millions of yen)                     |
|--|---------------------------------------|---------------------------------------|
|  | Six months ended<br>November 30, 2020 | Six months ended<br>November 30, 2021 |
|  |                                       |                                       |
| Cash flows from operating activities                   |                                       |                                       |
| Profit before income taxes                             | 1,197                                 | 855                                   |
| Depreciation   | 1,427                                 | 1,499                                 |
| Amortization of goodwill                               | 13                                    | 1:                                    |
| Increase (decrease) in allowance for doubtful accounts | 0                                     | ((                                    |
| Increase (decrease) in retirement benefit liability    | 5                                     | (                                     |
| Interest and dividend income                           | (11)                                  | (6                                    |
| Interest expenses                                      | 190                                   | 202                                   |
| Loss (gain) on sale of investment securities           | (1)                                   | -                                     |
| Loss (gain) on sale of property, plant and equipment   | 0                                     | (16                                   |
| Loss on retirement of property, plant and equipment    | 30                                    | 42                                    |
| Loss (gain) on valuation of derivatives                | 44                                    | 1                                     |
| Extra retirement payments                              | 11                                    |                                       |
| Decrease (increase) in trade receivables               | (3,615)                               | (61                                   |
| Decrease (increase) in inventories                     | 59                                    | 33                                    |
| Decrease (increase) in other asset                     | 18                                    | (952                                  |
| Increase (decrease) in trade payables                  | 1,944                                 | (69                                   |
| Increase (decrease) in other liability                 | 594                                   | 72-                                   |
| Other, net   | (1)                                   | (64                                   |
| Subtotal   | 1,906                                 | 1,202                                 |
| Interest and dividends received                        | 11                                    | (                                     |
| Interest paid  | (151)                                 | (21)                                  |
| Income taxes paid                                      | (186)                                 | (38                                   |
| Extra retirement payments                              | (11)                                  | -                                     |
| Net cash provided by (used in) operating activities    | 1,568                                 | 61                                    |
| Cash flows from investing activities                   |                                       |                                       |
| Purchase of investment securities                      | (0)                                   | (                                     |
| Proceeds from sale of investment securities            | 1                                     | -                                     |
| Purchase of property, plant and equipment              | (1,170)                               | (1,489                                |
| Proceeds from sale of property, plant and equipment    | 7                                     | 69                                    |
| Other, net   | (10)                                  | (102                                  |
| Net cash provided by (used in) investing activities    | (1,172)                               | (896                                  |

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Six months ended  | Six months ended  |
|   | November 30, 2020 | November 30, 2021 |
| Cash flows from financing activities                        |                   |                   |
| Net increase (decrease) in short-term borrowings            | 1,793             | 451               |
| Proceeds from long-term loan payable                        | _                 | 1,500             |
| Repayments of long-term borrowings                          | (1,434)           | (1,049)           |
| Redemption of bonds   | (75)              | (75)              |
| Repayments of lease obligations                             | (413)             | (454)             |
| Dividends paid  | (60)              | (213)             |
| Purchase of treasury shares                                 | _                 | (0)               |
| Net cash provided by (used in) financing activities         | (189)             | 158               |
| Effect of exchange rate change on cash and cash equivalents | 137               | (70)              |
| Net increase (decrease) in cash and cash equivalents        | 343               | (198)             |
| Cash and cash equivalents at beginning of period            | 7,499             | 8,079             |
| Cash and cash equivalents at end of period                  | 7,842             | 7,881             |